student, 1996; Hal Donofrio, 1997; Alain Joffe, M.D., 1997; Vivian I. Washington, 1997; Daniel H. Framm, M.D., 1998; Sana F. Shtasel, Esq., 1998; Ruth M. Kirk. Ex officio: Frederick W. Puddester, Secretary of Budget & Management; James T. Brady, Secretary of Business & Economic Development; Martin P. Wasserman, M.D., J.D., Secretary of Health & Mental Hygiene; Alvin C. Collins, Secretary of Human Resources; Nancy S. Grasmick, Ph.D., State Superintendent of Schools; Linda S. Thompson, Dr.P.H., Special Secretary for Children, Youth, & Families.

CHILDREN'S TRUST FUND

Contact: Timothy R. Kiehl (410) 767-6207

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MARYLAND ADVISORY COUNCIL ON HEAD-START COLLABORATION NETWORK

Contact: Louise J. Corwin

. (410) 767-4196

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Deborah Metzger, Chief..... (410) 767-6210

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Appointed by Governor with Senate advice & consent: Joyce R. Bergstein; Mona L. Freedman, R.N.; Polly B. Harrison, M.D.; Ethel A. Murray; John M. Ryan, M.D. Terms expire 1996.

Diane W. Gordy; Ronald L. Gutberlet, M.D.; Paula C. Hollinger; Judith Hoyer; Patricia A. Mulford; Richard J. Steinke. *Terms expire* 1997.

Paula J. Beckman, Ph.D.; Ruth B. Coates; Gerry Maxwell-Jones; Toni M. Nelson; Margaret E. Williams. *Terms expire 1998*.

MARYLAND MAKING THE GRADE Glenda Harris, Project Coordinator

SYSTEM INTEGRATION SUPPORT DIVISION Heather Callister, *Director* (410) 767-6208

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Ex officio: Al Zachik, M.D., designee of Secretary of Health & Mental Hygiene; Jean E. Clarren, designee of Secretary of Human Resources; Walter G. R. Wirshing, designee of Secretary of Juvenile Justice; Susan Kleinberg, Ph.D., designee of Special Secretary for Children, Youth, & Families.

Ex officio (nonvoting): Beatrice M. Rodgers, Director, Office for Individuals with Disabilities

Counsel: Margaret Ann Nolan, Office of Attorney General

CHILD PLACEMENT

Dennis Dehart, Administrator

..... (410) 767-4159

COMMUNITY OUTREACH

Donjuan L. Williams (410) 767-6229

CHILDREN'S COUNCILS

The Office for Children, Youth, and Families began as the Office for Children and Youth in 1978 (Chapter 426, Acts of 1978). It was reorganized under its current name in 1990 (Chapter 419, Acts of 1990). The Office helps State and local government agencies and organizations assist young people effectively and economically. The Office also informs families and the general public about programs and services for youth.

Appointed by the Governor, the Special Secretary for Children, Youth, and Families works to ensure a stable, safe and healthful environment for children and families in Maryland. The Special Secretary coordinates the work of government agencies to provide care through prevention, early intervention, and community services. Priority is given to children and families most at risk.

For programs and services affecting children and their families, the Special Secretary identifies inefficiencies, duplications, and gaps in services and resources. The Special Secretary analyzes departmental plans and budget requests; reviews federal, State, local and private funds used by and available to the State; identifies relevant items in the Governor's budget; issues impact statements; and makes planning and expenditure recommendations to the Governor and department heads.

The Special Secretary cooperates with State and local government agencies to coordinate services and resources. From Children's Councils and other child advocacy groups, including parents, the Special Secretary receives advice on local resources, needs, and priorities. The Special Secretary also advises the legislature on the needs of children and their families (Code 1957, Art. 49D, secs. 1-29).